## Financial Assistance Review Committee (FARC) Quarterly Meeting Embassy Suites - Richmond May 1, 2019 1:00 PM

| Members Present: | Members Absent: | Administration Staff: | Staff/Other Guests: |
|------------------|-----------------|-----------------------|---------------------|
| Kevin Dillard    |                 | Luke Parker           | Gary Brown          |
| JC Bolling       |                 | Linwood Pulling       | Adam Harrell        |
| Donna Hurst      |                 |                       | Chad Blosser        |
| Curtis Sheets    |                 |                       | Rich Troshak        |
| Bruce Stratton   |                 |                       | Jon Henschel        |
| Joe Trigg        |                 |                       |                     |
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| Topic/Subject                              | Discussion  | Recommendations, Action/Follow-up;<br>Responsible Person |
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| I. Call To Order - Kevin<br>Dillard, Chair | Kevin Dillard, made a motion to approve the minutes from our February 7, 2019 meeting.  | Minutes approved   |
| II. FARC Chair Report                      | Kevin again thanked Greg Woods, JC Bolling and the Southwest Virginia EMS Council for<br>all of their work in setting up the FARC tour in December. From the hotel we stayed in to<br>visiting the agencies in Southwest Virginia, it was a great tour. Kevin thanked FARC for their<br>dedication, hard work and the amount of time they spend reviewing and grading the grants.   | No further action is required                            |
| III. Grant Unit Report                     | This information can be found in the OEMS Quarterly Report to the State EMS Advisory<br>Board dated Friday, May 3, 2019. The Spring 2019 RSAF grant deadline was March 15,<br>2019. OEMS received 148 grant applications requesting \$18,784,335.39 in funding. Funding<br>amounts are being requested in the following agency categories: 127 Licensed EMS Agencies<br>requesting \$17,305,020.96 and 21 Non EMS Agencies requesting \$1,436,834.47.   | No further action is required                            |
|  | Funding amounts are being requested in the following regional areas: Blue Ridge EMS<br>Council - requesting funding of \$4,142,484.92; Central Shenandoah EMS Council -<br>requesting funding of \$1,003,029.20; Lord Fairfax EMS Council - requesting funding of<br>\$1,290,831.51; Northern Virginia EMS Council - requesting funding of \$294,548.73; Old<br>Dominion EMS Alliance - requesting funding of \$2,104,106.29; Peninsulas EMS Council -<br>requesting funding of \$684,091.21; Rappahannock EMS Council - requesting funding of<br>\$943,535.88; Southwestern Virginia EMS Council - requesting funding of \$2,511,253.68;<br>Thomas Jefferson EMS Council - requesting funding of \$1,268,149.19; Tidewater EMS | No further action is required                            |

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|                                    | Council - requesting funding of \$1,417,523.10 and Western Virginia EMS Council - requesting funding of \$3,124,781.68.   |  |
|                                    | Funding amounts are being requested for the following item categories: ALS Equipment -<br>\$2,208,558.87; BLS Equipment - \$4,438,389.00; Communications Equipment/Pagers -<br>\$114,985.90; Computer Hardware – 412,029.17; Defibrillator/Automatic External<br>Defibrillator - \$938,369.57; Recruitment & Retention - \$5,765.00; Rescue<br>Equipment/Extrication - \$206,030.94; Rescue Equipment/Misc \$212,745.88; Special<br>Priority/Emergency Medical Dispatch - \$104,647.89; Special Priority/Emergency Operations<br>- \$47,279.80; Special Priority/Multi-Jurisdictional or Agency Projects - \$246,790.00; Special<br>Priority/Recruitment and Retention - \$5,591.94; Other - \$767,252.22; Special Training<br>Projects - \$43.065.00; ALS/BLS Training Equipment - \$134,033.57; Vehicle/Quick Response -<br>\$175489.00; Vehicle/Type I Ambulance - \$7,826,868.64; Vehicle/Type II Ambulance –<br>236,717.00; Vehicle/Type III Ambulance - \$659,726.00. | No further action is required                            |
|                                    | The deadline for the Nasal Naloxone for EMS Agencies grant opportunity was March 29, 2019. OEMS awarded 34 EMS Agencies 476 doses of Nasal Naloxone between the application start date (November 26, 2018) and the deadline. Each agency received two doses of Nasal Naloxone per Emergency Medical Transport Vehicle. The Regional breakdown of the awarded agencies is as follows: Blue Ridge - 1 Agency/4 Doses; Central Shenandoah - 2 Agencies/14 Doses; Lord Fairfax - 1 Agency/12 Doses; Northern Virginia - 2 Agencies/170 Doses; Old Dominion - 9 Agencies/92 Doses; Peninsulas - 5 Agencies/42 Doses; Rappahannock - 2 Agencies/38 Doses; Southwestern Virginia - 7 Agencies/44 Doses; Thomas Jefferson - 2 Agencies/20 Doses; Western Virginia - 4 Agencies/40 Doses.  | No further action is required                            |
| IV. OEMS Emergency Grant<br>Review | Princess Anne Courthouse Volunteer Rescue Squad applied for an emergency grant<br>requesting 100% funding to replace an ambulance that had been stolen and wrecked. It took<br>them about a year to get everything settled with the insurance company and the proper<br>documentation in place. FARC was asked to review the emergency grant and give their<br>comments. It was the consensus of the committee that there should be some buy in from<br>either the City of Virginia Beach or from Princess Anne Courthouse VRS. They felt that<br>RSAF should not be solely responsible for replacing the stolen and wrecked ambulance.<br>There should be some buy-in from the locality.   | No further action is required                            |
| V. Review of State EMS Plan        | The Code of Virginia requires the development of a comprehensive, coordinated, statewide<br>emergency medical services plan by the Virginia Office of EMS which shall incorporate, but<br>not be limited to, the plans prepared by the regional emergency medical services effectiveness<br>and efficiency of the Commonwealth's emergency care plan. Luke Parker, Grants Manager,<br>went over the Virginia Office of EMS State Strategic and Operational Plan. Although this<br>doesn't necessarily pertain to FARC and their duties as graders, OEMS is required by the<br>Code of Virginia to review and update periodically.   | No further action is required                            |

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| VI. FARC SWOT Analysis | The SWOT Analysis is a useful technique for understanding your Strengths, Weaknesses,<br>Opportunities and Threats. Strengths and weaknesses are internal. They are things that you<br>have control over and can change. Opportunities represent things that are open to you.<br>Threats can be challenges or things you face. Luke asked FARC to brainstorm our SWOT<br>Analysis to see what we thought were our strengths, weaknesses, opportunities and threats.<br>Listed below are the things we came up with and our course of action.<br>(1) Establish roles, expectations, qualifications, and training for committee members. | <ul> <li>1.1 Review and compare FARC<br/>training policies and procedures to<br/>current scope of work to determine<br/>relevance</li> <li>1.2 Develop FARC member job<br/>descriptions to include<br/>qualifications, experience, and<br/>position qualifications</li> <li>1.3 Utilize TRAIN Virginia to create<br/>course modules, training plans and<br/>onboarding materials for FARC</li> <li>1.4 Implement annual conflict of<br/>interests disclosures for FARC</li> </ul> |
|                        | (2) Enhance RSAF application to capture high-level, decision-oriented data and compelling narrative information.   | <ul> <li>2.1 Survey FARC, OEMS Graders and<br/>Regional Councils to determine<br/>data and information that drives<br/>decision-making</li> <li>2.2 Present recommendations from<br/>survey to OEMS IT Committee to<br/>make necessary changes to RSAF<br/>application</li> <li>2.3 Update E-GIFT User Guides,<br/>technical assistance training and<br/>application guidance documents to<br/>include changes.</li> </ul>  |
|                        | (3) Explore cost-saving measures to expand RSAF impact and provide greater assistance<br>to critical programs, equipment and vehicles.   | <ul> <li>3.1 Continue to produce annual OEMS<br/>Consolidated Price List.</li> <li>3.2 Engage discussion with EMS<br/>equipment and vehicle<br/>manufacturers and subject-matter<br/>experts to further knowledge base<br/>for RSAF application review and<br/>OEMS Price List.</li> <li>3.3 Continue to seek additional grant<br/>sources to improve the statewide<br/>EMS System</li> <li>3.4 Develop and maintain list of<br/>eligible equipment and vehicles</li> </ul>       |

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|               |   | Responsible Person           that agencies are eligible to |
|               |   | purchase using state grant funds                           |
|               |   | purchase using state grant funds                           |
|               | (4) Streamline RSAF administration to ensure effective, efficient, equitable and            | 4.1 Explore options to enhance                             |
|               | transparent administration of state funding.  | efficiency by adjusting grant                              |
|               |   | period, funding levels and                                 |
|               |   | reporting requirements                                     |
|               |   | 4.2 Solicit contracted audit firms to                      |
|               |   | assist with grant monitoring and                           |
|               |   | reporting<br>4.3 Update RSAF policies and                  |
|               |   | procedures documents                                       |
|               |   | procedures documents                                       |
|               | (5) Provide outreach, technical assistance and training opportunities for prospective       | 5.1 Continue to promote RSAF                               |
|               | applicants, grantees and stakeholders   | program through Regional EMS                               |
|               |   | Councils   |
|               |   | 5.2 Continue to provide technical                          |
|               |   | assistance webinars for each RSAF<br>application cycle     |
|               |   | 5.3 Identify grant opportunities that                      |
|               |   | EMS agencies may be eligible for                           |
|               |   | and distribute information to EMS                          |
|               |   | system   |
|               |   |  |
|               | (6) Provide funding opportunities to support special initiatives identified by OEMS and     | 6.1 Collaboratively develop special                        |
|               | the EMS Advisory Board  | initiative grant opportunities with<br>EMS Advisory Board  |
|               |   | Subcommittees  |
|               |   | 6.2 Determine needs and make                               |
|               |   | adjustments to special initiative                          |
|               |   | application form   |
|               | (7) Standaudiza FMS grout pariou and and the surgeon has an daug of and the data            | 71 Develop DCAF Desision Mal-                              |
|               | (7) Standardize EMS grant review and grading process by graders at regional and state level | 7.1 Develop RSAF Decision-Making<br>Matrix                 |
|               |   | 7.2 Revise RSAF grant review sheet                         |
|               |   | developed by FARC and OEMS                                 |
|               |   | Staff and continue to evaluate for                         |
|               |   | Efficacy   |
|               |   | 7.3 Solicit feedback from Regional                         |
|               |   | EMS Councils and stakeholders                              |

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|                                     |  | regarding the review process<br>7.4 Provide education and outreach to<br>explain reviewer roles and grading<br>process   |
| VII. Reminder of Important<br>Dates | The grading period for FARC was opened today. Grades are due back to OEMS May 31, 2019. The fall grant cycle opens August 1, 2019 and closes on September 16, 2019. Our next FARC Quarterly Meeting will be held on July 31, 2019 at the Embassy Suites - Richmond beginning at 1:00 pm.   | No further action is required  |
| VIII. Unfinished Business           | There is no unfinished business.   | No further action is required  |
| IX. New Business                    | Luke has been working on a grading matrix for FARC. This will be like a decision-making calculator to aide FARC with their grades/comments. It will take into consideration the following components: 1) Allowable – does it meet the minimum requirements for funding; 2) Allocable – are there sufficient funds projected to generate a match; 3) Reasonable – is there a rationale for requested item(s) and funding level; 4) Sustainable – does it have the sustainability, maintenance plan, and high level assurance that the project/equipment will be sustained beyond the life of the grant; 5) Impactful – does the project description present a well-reasoned, logical description of need and enhancements to provision of ALS/BLS to applicant(s) service area and region; 6) Special Priority – is there a potential for regional collaboration and multi-agency/regional benefit. FARC would review the grant and each of these six components would be given a score of 1-5 and then divide by 6 to get the final score. Luke has asked FARC if there would be any of them willing to try this out for us. The could make up different scenarios and see how it works. They would then let us know what worked and what didn't work. | No further action is required  |
|                                     | We have developed a price listing for items awarded through RSAF. This shows the maximize price we will give for an item funded through RSAF. This is posted on our website. It was brought to our attention that the vendors will look at the price list and inflate their prices to match or even exceed the grant awarded amount. This will keep the prices high and make them go even higher. We use to have a state ambulance contract which all grantees were required to purchase their ambulance off. This was awarded by competitive bidding.   | No further action is required  |
|                                     | There was discussion about the RSAF balances that are carried over from cycle to cycle. Due to grantees not drawing down their awarded grants in a timely fashion, the balances are sometimes very high. Although the funding for RSAF is in code, the budget bill can trump the code. Several times in the past, RSAF funds were threatened to be taken from OEMS due to large balances. Although these funds had been allocated to grantees, it appeared there was a large sum of money setting there that could be used elsewhere. We need to find a way that would mandate that the grantees draw down these funds as soon as possible to eliminate this problem.  | A motion was made and seconded that<br>FARC take a look at shortening the<br>performance period of grants to six<br>months and see if that will help RSAF<br>balances. |

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| X. Next Meeting Date &<br>Location | The June 2019 Grant Awards meeting will be held on June 6, 2019 beginning at 9:00 am. It will be held at the Embassy Suites in Richmond. | No further action is required                            |
| XI. Adjournment                    | There was a motion made and seconded to adjourn the meeting.   | Meeting adjourned  |